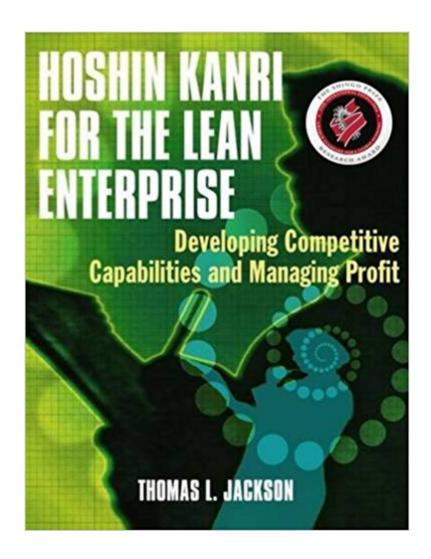
The book was found

Hoshin Kanri For The Lean Enterprise: Developing Competitive Capabilities And Managing Profit





Synopsis

Winner of aA Shingo Research and Professional Publication Award! At the heart of Lean and Six Sigma is the same, unique business operating system: hoshin kanri. It is a method of strategic planning and a tool for managing complex projects, a quality operating system geared to ensuring that organizations faithfully translate the voice of the customer into new products, and a business operating system that ensures reliable profit growth. The true power of hoshin kanri, however, is two-fold -- it is a superior organizational learning method as well as a competitive resource development system. Hoshin Kanri for the Lean Enterprise, by Tom Jackson, explains how you can implement, identify and manage the critical relationships among your markets, design characteristics, production systems, and personnel to satisfy your customers and beat your competition. This practical workbook provides a • A new understanding of hoshin kanri as a grand experimental design implemented through a system of team agreements. Clear explanations of the steps of hoshin kanri. A measure of overall business effectiveness used to determine the focus of corporate strategy. A new, improved X-matrix that incorporates a lean "balanced scorecard" for identifying improvement opportunities and converting them readily into bottom line results as a value stream P&L in terms that financial managers and accountants can understand and support. A CD containing forms, meeting agendas, and examples of X-matrices that serve marketing and design engineering as well as manufacturing. This workbook will show you the mechanics of implementing hoshin kanri, so that you can systematically improve your brand equity, implement Lean manufacturing and Six Sigma, and integrate your suppliers into a Lean and Six Sigma organization.

Book Information

Paperback: 224 pages

Publisher: Productivity Press; PAP/CDR edition (August 21, 2006)

Language: English

ISBN-10: 156327342X

ISBN-13: 978-1563273421

Product Dimensions: 11 x 8.5 x 0.5 inches

Shipping Weight: 1.2 pounds (View shipping rates and policies)

Average Customer Review: 4.6 out of 5 stars Â See all reviews (7 customer reviews)

Best Sellers Rank: #287,919 in Books (See Top 100 in Books) #36 in Books > Business & Money

> Management & Leadership > Quality Control & Management > Lean #55 in Books > Business

& Money > Processes & Infrastructure > Office Automation #232 in Books > Business & Money >

Customer Reviews

I've spent some time looking at several different Hoshin Kanri (hoshin - navigation or compass, kanri - control) texts, a.k.a "Policy Deployment." I personally think that this is overall the best one, hand's down. It's a tricky subject, with many "moving parts" and few examples available to view firsthand (I've seen it only a few times myself). I mention other books, but have not reviewed them, because they were so bad I couldn't even finish them and I have a rule to not review any book I haven't read. This review compares this to several other ones (as best I could), plus for consistency of philosophy with other lean/operational excellence concepts. Most lean texts I've read barely mention Hoshin, if at all. Even when they do, then do so poorly or with too little detail to help you other than to make you aware that it exists. This book helps fill a huge gaping void in the understanding and implementation of the lean enterprise. Pro: +A clear linkage to Plan-Do-Check-Act (PDCA) cycles at different levels... at last! Cascading PDCA is critical to success.+Excellent examples of the x-matrix and various styles of A3 report+A Shingo Prize winning text, and it has definitely earned this honor!+Goes well above expectation, digging deeper into "DNA" teaming elements/systems that creates deeper understanding of "why" we do hoshin, not just "how"+Sets clear roles for who should do what, when, and of course why and how+Superb examples of A3 reports of all different sorts+Generally well written and interesting despite a potentially dry subject... other books I have on this topic are boring and a fight to read, this was not in the least!

Download to continue reading...

Hoshin Kanri for the Lean Enterprise: Developing Competitive Capabilities and Managing Profit LEAN: Lean Tools - 5S (Lean, Lean Manufacturing, Lean Six Sigma, Lean 5S, Lean StartUp, Lean Enterprise) (LEAN BIBLE Book 3) Lean: QuickStart Guide - The Simplified Beginner's Guide To Lean (Lean, Lean Manufacturing, Lean Six Sigma, Lean Enterprise) Lean Six Sigma: and Lean QuickStart Guides - Lean Six Sigma QuickStart Guide and Lean QuickStart Guide (Lean Six Sigma For Service, Lean Manufacturing) LEAN: Lean Bible - Six Sigma & 5S - 3 Manuscripts + 1 BONUS BOOK (Lean Thinking, Lean Production, Lean Manufacturing, Lean Startup, Kaizen) Practical Lean Accounting: A Proven System for Measuring and Managing the Lean Enterprise, Second Edition Gardening For Entrepreneurs: Gardening Techniques For High Yield, High Profit Crops (Farming For Profit, Gardening For Profit, High Yield Gardening) Lean Production for Competitive Advantage: A Comprehensive Guide to Lean Methodologies and Management Practices Collaborative Enterprise Architecture: Enriching EA with Lean, Agile, and Enterprise 2.0 practices The Innovative

Lean Enterprise: Using the Principles of Lean to Create and Deliver Innovation to Customers Lean Enterprise: How High Performance Organizations Innovate at Scale (Lean (O'Reilly)) Lean Enterprise Value: Insights from MIT's Lean Aerospace Initiative Lean Six Sigma: The Ultimate Guide To Lean Six Sigma With Tools For Improving Quality And Speed! (Lean, Six Sigma, Quality Control) Lean Six Sigma: Value Stream Mapping: Simplified Beginner's Guide to Eliminating Waste and Adding Value with Lean (Lean, Six Sigma, Quick Start Beginner's Guide, Quality Control) The Book on Managing Rental Properties: A Proven System for Finding, Screening, and Managing Tenants With Fewer Headaches and Maximum Profit Commodities and Capabilities Fluency 5 with Information Technology: Skills, Concepts, and Capabilities, 5th Edition Managing Product Management: Empowering Your Organization to Produce Competitive Products and Brands Wiley Not-for-Profit GAAP 2014: Interpretation and Application of Generally Accepted Accounting Principles (Wiley Not-For-Profit GAAP: Interpretation ... of Generally Accepted Accounting Principles) Profit Maximization: 5 Unique Ways to Increase Your Revenue, Decrease Your Costs, and Maximize Your Profit in 30 Days or Less!

<u>Dmca</u>